



In Partnership with



Built to meet the way most people learn (on the job), each Vado course provides learners with tutorial videos, a course Introduction Video, downloadable job aids, and an exercise to perform on the job to practice and build the desired skill. With mobile responsive courses designed to work on any mobile device and any screen size, learners will be able to develop anytime, anywhere, and whenever the learner is ready.

Vado's award-winning approach to learning has been recognized by:



#### Elearning! Magazine's Excellence Awards

The following Vado courseware has been recognized as award winning content by *ELearning*! Magazine: The Leadership Development Learning Track (2015, 2016, 2017, 2018), the Management Development Learning Track (2016, 2017, 2018), the HR Compliance Toolkit (2017, 2018), and the Relationship Selling Toolkit (2018).

#### Corporate Vision (CV)! Magazine's HR & Training Awards

Vado has been recognized as an award-winning content provider by *Corporate Vision* magazine. Vado was the recipient of the **Best Corporate E-Learning Training Provider – USA** in 2018

We look forward to helping you and your organization achieve your goals and deliver great results.

 $^{\rm A}$  This bundle or toolkit is approved for SHRM recertification credit

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Catalog Terminology

#### Manager Courses

Courses designed for supervisors, managers and leaders who are responsible for leading, coaching, and inspiring employee performance. These courses will help build the skills needed to manage individual and team performance, engage and retain employees, as well as contribute to organization success.

#### Individual Contributor Courses

Whether a person is an individual contributor, project manager, or has supervisory responsibilities, these courses will help built the skills needed to increase personal performance, develop communication and team skills, as well as help individuals become contributing members of the organization long-term.

#### **Course Bundles**

Vado course bundles provide learners with a comprehensive learning option. When using a bundle, learners complete a number of courses to more fully develop their skills and capabilities.

#### Learning Tracks

Vado's Learning Tracks provide learners with recommended course bundles to take together for an in-depth development experience.

#### Toolkits

Vado partnered with industry experts in various fields to create courses based on the experts' books, instructor led workshops, and expertise. These toolkits provide the learner an opportunity to experience this great content without needing to attend classroom training.

#### **Editable Content**

Vado is the only e-learning provider that gives you the ability to edit courses. Customize our courses to meet your specific organization needs.

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<sup>(S)</sup> This bundle or toolkit is available in Spanish

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### Editable Courseware

Introducing editable off-the shelf e-learning courseware from Vado, the only e-learning courseware provider that gives you the ability to edit their courses.

#### **Course Editor**

Use the Vado Course Editor to edit our courses to meet your specific needs or build your own unique courses.

#### (1) Edit Vado's Courses

Purchase off-the-shelf e-learning courses and customize them to meet your organization's needs.

- Change the logo and color scheme
- Swap out videos and images for your company's videos and images
- Add your own job aids, company forms, or link to specific company policies

Customize the course anyway you'd like—the choices are endless!

#### (2) Create Your Own Courses

The Course Editor is a comprehensive design tool you can use to create beautiful e-learning courses with your own content. Add interactions, video, audio, images, quizzes, and more, all with an easy-to-use tool that will build courses that are exciting to use, specific to your organization, and are mobile responsive.

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### Additional Courseware

Vado offers additional courseware in the following topic areas:



### Microsoft Essentials Bundle

Vado offers a series of courses for Microsoft products. Please contact us to discuss your specific Microsoft training needs.



### Occupational Safety and Health

Vado offers a series of courses for occupational safety and health. Please contact us to discuss your specific safety and health training needs.

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### Manager Course Bundles

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### Building Trust and Respect (5 courses)

#### Courseware for Managers

As a leader and manager, trust is one of the most important things you must build with your employees. Research continues to show time and time again, that employees who have a high level of trust with their manager are more productive, more engaged, and stay longer with the organization. Trust matters. Therefore, what you do as a leader to build trust within your team is essential. The *Building Trust and Respect* courseware will provide the tools and actions you need to strengthen the trust between each of your employees. When you make a commitment to strengthen the trust with each person, you'll find your team will be much more successful, enjoy work more, and want to stay with the organization.

#### Editable Content

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Supporting Company Values*	Understand how your actions support the company values
Fairness with Others*	Evaluate how fair you are with others
Building Trust with Employees*	Build trust by learning what will create a great work situation for each employee
Trusting Others to Innovate*	Increase trust and respect by supporting and encouraging innovation
Respect through Resources*	Build respect by creating a network of resources for employees

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

Management Communication Skills

- Communication Skills for Managers
- Building Trust and Respect
- Delegating Work

\* This course is approved for 1 hour of PMI PDU credit

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### Coaching Career Development (6 courses)

#### Courseware for Managers

As a manager, one of your roles is to help coach and develop your employees. This includes helping them grow in their career. Whether it's understanding a person's career aspirations, helping individuals navigate the company career system, or assisting your employees in building a professional network—you can help and you should. The *Coaching Career Development* courseware will help you build your knowledge and skills to best help your employees as they embark on their own personal career path. Great career coaching from you matters. Your employees will be grateful for the assistance, and the organization will be thrilled with employees who are growing in their skills and increasing their contribution to the company.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Employee Career Aspirations*	Get to know your employee's career desires and aspirations
The Company Career System*	Employees learn about the company career system
Career Plans for Your Employees*	Create a career plan with your employee
Finding Employee Development Opportunities*	Identify skill development opportunities for your employee
Building an Employee's Professional Network*	Help build your employee's professional network
Career Plans and Employee Expectations*	If needed, set appropriate expectations with employees regarding their career plans

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Career Development**

- Coaching Career Development
- Developing for Success
- Building Your Career <sup>(S)</sup>

\* This course is approved for 1 hour of PMI PDU credit

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### Communication Skills for Managers (8 courses)

#### Courseware for Managers

As a manager, it is essential you are a good communicator. You are in constant communication with others. Whether it's with senior leaders, peers, or your employees, you must be able to clearly articulate your thoughts and ideas, as well as deliver clear and concise messages. When you do, you'll find your team clearly knows what they need to do, fewer mistakes are made because everyone is clear on what needs to be done, and as a result you will be more successful. The *Communication Skills for Managers* courseware provides what you need to build your managerial communication skills to help you be a more effective leader and manager.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Team Communication Expectations*	Establish team communication norms and expectations
Managerial Listening Skills*	Evaluate your communication with others to see how well you listen
Communicate Clear and Concise Messages*	Use three communication elements to strengthen your ability to deliver clear and concise messages
Team Listening*	Evaluate your communication with co-workers and peers to see how well you listen
Right Information at the Right Time*	Ensure your team gets the right information at the right time
Communicating with Different Audiences*	Create communication reminders for the most frequent audiences you interact with
Team Communication Feedback*	Team members let you know when you perform selected communication actions
Communicating Key Messages*	Receive feedback from your team on how well you are communicating key messages

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

Management Communication Skills

- Communication Skills for Managers
- Building Trust and Respect
- Delegating Work

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### Conflict Management Skills<sup>^</sup> (5 courses)

#### Courseware for Managers

When you're in a leadership position, you'll find it's inevitable that conflict will arise, therefore knowing how handle the conflict is essential. The *Conflict Management Skills* courseware will help you learn how to set conflict management expectations with your team, create a culture that handles conflict successfully, as well as provides the guidance you need to coach others to handle conflict successfully. When you take the time to build your skills to strengthen conflict management skills within the team, you'll find your team works better with others, is able to deliver great results in a timely manner, and is not frustrated with a challenging work environment, but instead enjoys being part of a cohesive and productive team.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Helping Employees Manage Conflict*	Learn how to recognize when team members need help managing conflict
Help Groups Resolve Conflict*	Use a mediation process to help groups resolve existing conflict
Conflict Management Expectations*	Create expectations for managing conflict
Create a Conflict Management Culture*	Create a conflict management agenda item to create a conflict management culture
Coaching Employees to Manage Conflict*	Provide employees a process for managing conflict with others

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Leading Teams

- Developing Work Relationships
- Creating Great Teamwork
- Conflict Management Skills^

\* This course is approved for 1 hour of PMI PDU credit

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### Creating Great Teamwork (5 courses)

#### Courseware for Managers

Teamwork matters. When a team is cohesive and works well together, individuals are more engaged, more productive, and are more satisfied at work. A great team environment benefits everyone including individual employees, managers and the organization. As a leader, you can have a significant impact on the level of teamwork your team experiences, and taking the right actions and creating the right expectations matters. The *Creating Great Teamwork* courseware will help you set the right team norms and expectations, create a strong team culture, as well as help your employees strengthen their ability to work with others. All of which will strengthen the level of teamwork your team experiences.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Team Norms and Expectations*	Create behavior norms and expectations for working together as a team
Creating a Strong Team Culture*	Create a team culture that capitalizes on team member strengths
Working with Others Within the Company*	Identify actions the team can take to strengthen how they work with others within the company
Project Teams Rely on Each Other*	Encourage project teams and work teams to rely on each other's skills, knowledge, and abilities
Involving Others for Great Decisions*	Involve the right people and gather the right information to make great decisions

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Leading Teams

- Developing Work Relationships
- Creating Great Teamwork
- Conflict Management Skills^

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### Customer Service Management (8 courses)

#### Courseware for Managers

If you manage employees who interact with customers on a regular basis, then the *Customer Service Management* courseware is for you. This courseware will help you shape the direction of your customer service team, teach you how to provide feedback to your customer service agents, and help you inspire and motivate your employees. You'll also spend time focused on learning how to coach your customer service agents to higher levels of performance. When you take the time to strengthen your skills to coach and manage your customer service agents, you'll find your team is more successful, your customers are happier, and you'll see an increase in the bottom line.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Shaping the Direction of Customer Service*	Determine what you will do to help direct the company's customer service strategy
Inspiring and Motivating Customer Service Agents*	Learn how to inspire and motivate your customer service team
Giving Feedback to Your Customer Service Agents*	Customer Service agents receive feedback on their performance
Customer Service Coaching*	Provide the right level of coaching to your customer service agents
Customer Service Quality*	Implement the key elements of quality service with your team
Customer Feedback and Insight*	Find out from your customers what you and your team can do differently
Onboarding New Customer Service Agents*	Help new hires be successful in the first few weeks of their new role
Managing Remote Customer Service Teams*	Determine what is required to successfully manage a remote customer service team

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

**Customer Service** 

- Customer Service Basics
- Customer Service Management

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### Delegating Work (5 courses)

#### Courseware for Managers

As a manager and leader of others you must be able to delegate well. Delegation is an essential skill for all leaders, and when not done well can create a number of problems. Therefore, it's so important you take the time and make the effort to build great delegation skills. When you delegate well, sharing clear expectations, work gets done on time and with the desired level of quality. The *Delegating Work* courseware will help you delegate with clear expectations, get buy-in when delegating to others, and show you how to confront others when agreements are broken. All of which makes an effective delegator.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Delegating to Others*	Determine what you can delegate to others to be more effective in your role
Delegating with Clear Expectations*	Establish clear agreements regarding what will be done when delegating to employees
Getting Buy-In When Delegating*	Increase buy-in for your requests when delegating to others
When Agreements are Broken*	Effectively confront others when agreements are broken
Leadership through Delegation*	Strengthen your leadership capabilities through delegation

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

Management Communication Skills

- Communication Skills for Managers
- Building Trust and Respect
- Delegating Work

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## Developing and Coaching Employees<sup>^</sup> (8 courses)

#### Courseware for Managers

When you are a manager and leader of others, one of your responsibilities is to help coach and develop your employees. It is your job to help your employees build their skills, share what they are doing well and what they can improve, as well as take an active interest in helping each person perform at his or her best. The *Developing and Coaching Employees* courseware provides the coaching and development you need, as a manager, to provide great employee feedback, create employee skill development plans, as well as create energizing work for your team. All of which, when done well, increases employee performance, engagement and retention.

#### Editable Content

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Support Your Team for Performance*	Determine how to support your team so they can perform at their best
Giving Employee Feedback*	Employees receive feedback on their job performance
Building Employee Skills*	Top two actions your employees can do to improve their capabilities and contribute to organization
Skill Development Plan*	Create a skill development plan with your employee
Coaching After Mistakes*	Use a coaching process after employees make mistakes or miss their performance goals
Energizing Work*	Identify what work is energizing to your employees
Support Employee Development*	Identify actions you can take to support each person's development
Improve the Feedback You Give Others*	Improve the feedback employees receive on their performance

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Developing and Rewarding Others**

- Developing and Coaching Employees^
- Giving Great Feedback
- Discussing Total Compensation

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Discussing Total Compensation (5 courses)

#### Courseware for Managers

As a manager, working through compensation issues is one of your most important roles. And while it's so important to each individual, discussing compensation can be difficult and uncomfortable at times. As a leader, it's to your benefit to learn how to conduct effective and productive conversations about compensation issues. When you do, your employees will appreciate the great conversations, and you'll find them much easier to facilitate. The *Discussing Total Compensation* courseware will provide the structure and guidance you need to facilitate the difficult, yet critical, compensation discussions with your employees.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Market Range Compensation	Help employees know what the compensation market range is for their role
Performance and Rewards	Discuss with your employees how individual performance impacts rewards and compensation
Linking Performance and Rewards	Create a clear link between performance delivered and rewards received
Going Above and Beyond	Identify who needs to be rewarded for working hard and going above and beyond what's required
Benefits Discussion	Conduct a benefits discussion with your team

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Developing and Rewarding Others**

- Developing and Coaching Employees^
- Giving Great Feedback
- Discussing Total Compensation

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<sup>^</sup> This bundle or toolkit is approved for SHRM recertification credit

### Giving Great Feedback (5 courses)

#### Courseware for Managers

Great feedback is essential for everyone's success. In order to be successful and perform at a high level, we need to know what we're doing well and should continue doing, what we need to improve, as well as what we need to stop doing. No matter how successful each of us may be, feedback is an important part of doing our job, and doing it well—and managers play a critical role. It is a manager's job to coach and develop employees, and to help each person stay on track. All of this of course includes giving great feedback. The *Giving Great Feedback* courseware gives managers the tools and guidance needed to strengthen the feedback given to employees to ensure that each person can perform at his or her best.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Improve the Quality of Feedback You Give*	Improve the quality of the feedback you give your employees
Employees Monitor Personal Performance*	Employees monitor and measure their own performance
Acting with Appropriate Speed to Problems*	Evaluate whether you acted with appropriate speed to problems and issues
Employee Reactions to Performance Evaluations*	Quickly understand how employees feel about their performance evaluation and rating
Teams Monitor Performance*	Team members learn how to monitor and measure their own performance

#### Vado Learning Track

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#### **Developing and Rewarding Others**

- Developing and Coaching Employees^
- Giving Great Feedback
- Discussing Total Compensation

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# Increasing Employee Engagement<sup>^</sup> (8 courses)

#### Courseware for Managers

As a manager, one of your main areas of focus should be employee engagement. Research shows time and time again that engaged employees deliver higher levels of performance, contribute greater than those who are less engaged, and choose to stay longer with the organization. All of which contributes to your team's success, as well as the bottom line. The *Increasing Employee Engagement* courseware provides a number of tools and actions you can do with your employees to help maintain or increase each person's level of engagement. From connecting a person's work to the larger organization strategy, to using an employee's best skills and abilities, this courseware will help you engage and inspire your employees to greater levels of performance and personal work satisfaction.

#### **Editable Content**

#### Yes 🗹 🛛 No 🗌

Course Title	Course Result
Supporting Employees*	Determine how you support your employees
Connecting Work to the Organization*	Connect the work employees perform to the organization and to future opportunities
Requirements for Success*	Assess whether employees have what they need to be successful in their role
Using an Employee's Best Skills and Abilities*	Perform a job evaluation to determine if a particular role uses an employee's best skills and abilities
Team Satisfaction*	The team evaluates how well the company meets their individual needs
Inform and Inspire Your Team*	Inform and inspire your employees regarding the team's vision
Work-Life Balance for Each Person*	Understand what work/life balance looks like for each person
Appreciating Contribution and Results*	Ask a leader to thank an individual employee or team for their contribution and results

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Engagement and Retention**

- Increasing Employee Engagement^
- Retaining Your Employees
- Recognizing Employees
- Providing Resources for Success

\* This course is approved for 1 hour of PMI PDU credit

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\*\* This bundle or toolkit is approved for HRCI recertification credit

# Leadership Essentials<sup>^</sup> (12 courses)



An Elearning! Magazine Award Winner: Leadership Development (2015, 2016, 2017, 2018)

#### Courseware for Managers

When you're in a managerial or leadership role, your leadership skills are essential. Your ability to make great decisions, align resources to strategic priorities, increase employee innovation, and keep your top talent are all part of the responsibilities of being a strong leader. The *Leadership Essentials* courseware will help you build the skills you need to effectively lead and manage others, including connecting individual goals to the organization vision, responding to issues and concerns, as well as helping you increase your integrity and consistency with individual and organization values.

#### **Editable Content**

#### Yes 🗹 🛛 No 🗌

Course Title	Course Result
Become a Reliable Leader with Integrity*	Increase the actions and behaviors that demonstrate you are a reliable leader with integrity
Balance Your Leadership and Employee Roles*	Determine your work priorities as a leader and as an individual contributor
Connecting Goals to Vision*	Connect every employee's individual goals to the organization's vision and strategy
Connecting Team Work to the Strategy*	Discuss how the team's goals and core work is directly connected to the company's strategy
Align Resources to Strategic Priorities*	Define the strategic priorities for the department and align the required resources
Speaking Your Mind*	Assess if people are truly able to speak freely within the team
Innovation Norms and Expectations*	Create team innovation norms and expectations
Are Your Actions Consistent with Your Values?*	Determine if your actions are consistent with your values
Keep Your Top Talent*	Perform a top talent review to determine what you need to do to keep your top talent
Increase Employee Innovation*	Increase the level of innovative actions of your employees
Responding to Issues and Concerns*	Evaluate how you respond to concerns or issues presented by your employees
Analyze the Pros and Cons of Key Decisions*	Analyze essential information and the pros and cons of key decisions

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

- Leadership Development
- Leadership Essentials^
- Leading the Organization Strategy^

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# Leading the Organization Strategy<sup>^</sup> (8 courses)



An Elearning! Magazine Award Winner: Leadership Development (2015, 2016, 2017, 2018)

#### Courseware for Managers

As a manager and leader one of your jobs is to ensure you and the team is focused on helping the organization achieve its strategy and vision. You want to make sure the work your team completes is connected to the vision and helps move the company forward towards its goals. When teams and individuals align their work to the strategy, not only does it help the company be more successful, it also creates meaningful work for employees. When employees see the value in the work they do, they feel more valuable, become more engaged, and are more motivated to do great work. The *Leading the Organization Strategy* courseware will help you connect employees to the organization strategy, finds way to understand and share the strategy with others, as well as helps you set expectations for what must be achieved.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Integrity Expectations*	Identify and share what you expect from your employees
How Employees Support Organization Goals*	Show employees how they support the organization's goals and strategy
A Leader's Thoughts on Strategy*	Ask a leader to discuss the company's upcoming strategy and changes with your team
Connecting Work to Company Objectives*	Create the connection between company objectives and employees' core work
Meeting Goals and Achieving the Strategy*	Determine what the team can do to help meet the team's goals and achieve the organization strategy
Connecting Work Projects to the Vision*	Evaluate the success of projects based on how well it moved the company towards its vision & strategy
Capture and Share Best Practices*	Encourage the capturing and sharing of best practices and lessons learned
Trust Others to Drive the Strategy*	Show employees you trust them to support the organization's goals and strategy

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#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Leadership Development

- Leadership Essentials^
- Leading the Organization Strategy^

 $^{\rm A}$  This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Management Essentials (15 courses)



An Elearning! Magazine Award Winner: Management Development (2016, 2017, 2018)

#### Courseware for Managers

When you're a manager, there are some basic, essential skills everyone should have. Whether it's setting clear work priorities, building great teamwork, listening well to others, or performing a performance review. Each of the skills impact how effective you'll be as a manager. The *Management Essentials* courseware will help you build these skills and others. By giving you on the job development exercises to evaluate performance, set clear expectations, and create the right level of challenging work, you'll build the skills required to be a great and motivating manager for each of your employees.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Giving Clear Work Priorities*	Employees get clear on their work priorities for the next 30 days
What Employees Need*	Find out what your employees need from you, their manager
Reinforce Great Teamwork*	Create a team meeting agenda item to reinforce great teamwork
Valuing Employees*	Discuss with your employees why you value them, why they're important to the team and company
Listening to Others' Ideas and Opinions*	Evaluate how well you listen to others' ideas and opinions
Problem Solving Expectations*	Create problem-solving expectations for your employees
The Right Workload for Employees*	Determine if the workload is right for your employees and for the company
The Great Things Employees Do*	Share with your employees the great things they do and how they make a difference
An Ethics and Integrity Discussion*	Ask a leader to come talk to the team about ethics, integrity, and the company values
Perform a Performance Review*	Perform a performance review with your employees
Creating Challenging Work*	Increase the level of challenge an employee experiences at work

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\* This course is approved for 1 hour of PMI PDU credit

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### Management Essentials continued

Course Title	Course Result
Receive Feedback from Your Employees *	Receive feedback from your team on how you're doing as a manager
Creating a Great Work Situation*	Determine what factors would create a great job and work situation for your employees
Evaluating Performance in the Right Way*	Determine if you're doing the right things when evaluating an employee's performance
Perform a Departure Review*	Perform a departure review for your team members

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Management Development

- Bud to Boss Toolkit
- Supervision Basics
- Management Essentials
- Managing for Success

\* This course is approved for 1 hour of PMI PDU credit

 $^{\rm A}$  This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

### Managing for Success (12 courses)



An Elearning! Magazine Award Winner: Management Development (2016, 2017, 2018)

#### Courseware for Managers

Even if you have the managerial basics down, there is always an opportunity to learn, especially since managers need to be able to do so many things. The *Managing for Success* courseware helps managers strengthen their ability to lead and manage others by providing the tools and information they need to create a strong team culture, build integrity within the team, capitalize on the strengths and differences of others, as well as help team members solve problems and challenges in the best way possible.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
What the Team Loves About the Company*	Facilitate a team discussion regarding what employees love about the company
Building Relationships with Colleagues*	Build relationships with colleagues to learn about their role, skills, and expertise
Team Work-Life Balance *	The team determines what they can do together to create balance for everyone or the team
More Than One Solution*	Identify a number of potential solutions for the same problem
Solving Problems in the Right Way*	Determine what is required to ensure issues are solved in the right way at the right time
Team Integrity*	Teams discuss what integrity looks like and identifies expectations for the team
Speaking Freely with Others*	Share with your team how people react to you when you speak freely with others
Soliciting Ideas and Opinions*	Create an agenda item to discuss how the ideas and opinions of others are being solicited and used
Differences Make a Stronger Team*	Employees learn how each person is diverse and how these differences help make a strong team
Understand Customer Needs*	Strengthen your understanding of your customers' needs and what you can do to meet them
The Importance of Safety*	Discuss and reinforce the importance of safety with your team
Create a Safety Culture*	Create a team culture focused on safety and accident prevention

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Management Development

- Bud to Boss Toolkit
- Supervision Basics
- Management Essentials
- Managing for Success

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### Meeting Management (5 courses)

#### Courseware for Managers

Effective and productive meetings are the foundation of any group, team or project. And if you're like most people, you attend a lot of meetings. In fact, sometimes it may seem we have so many meetings; it's hard to get our work done. Add to the fact that many meetings can be unproductive and the numerous meetings we must attend can be daunting. Break the cycle of unproductive, time wasting meetings, and learn how to facilitate and lead effective meetings. From preparation to facilitation, to being an effective meeting member, the *Meeting Management* courseware will help you transform the meetings you lead to focused, effective and successful events, each and every time.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Prepare for Any Meeting*	Prepare thoroughly for any meeting
Conduct Effective Meetings*	Conduct effective and efficient meetings
Be a Significant Meeting Member*	Become a significant and contributing meeting member
Stay Focused in Meetings*	Learn how to stay focused in meetings
Meeting Behavior Expectations*	Create meeting behavior expectations with your team

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Project Management**

- Project Management for Managers
- Meeting Management
- Becoming a Contributing Project Team Member

\*\* This bundle or toolkit is approved for HRCI recertification credit

<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

<sup>^</sup> This bundle or toolkit is approved for SHRM recertification credit

# Onboarding New Employees<sup>^\*\*</sup> (18 courses)

#### Courseware for Managers

When you hire new employees, you want them to be productive and an integrated part of the team as fast as possible; this not only helps the team and organization, but the employee as well. To achieve this goal, there are a number of actions managers can take to help new employees onboard quickly and effectively. The *Onboarding New Employees* courseware will equip you to do just. By helping new employees learn their new role, what's expected of them, get to know their team members, and building required skills, you will help any new hire become an effective and contributing new member of the team successfully and with speed.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
New Hire Expectations of a Manager*	New employees know exactly what they can expect from you as a manager
First Weeks' Deliverables*	New hires learn what work they must do & what they must achieve in the first few weeks on-the-job
Team Members Introduce Themselves*	Team members introduce themselves to the new hire
Great Work Situations for New Hires*	Managers learn what will create a great work situation for each new employee
Learning a New Role*	New employees learn how they fit in with the team and how they can contribute to the organization
We Wish We Had Known*	New hires learn what their peers wished they had known when starting their own job
Learning from Co-Workers*	New hires learn from co-workers why it's great to work for the team and the company
Teams Share with New Hires*	Team members discuss the team's overall purpose and deliverables with the new hire
New Hires Build New Skills*	Know what skills and knowledge the new hire must build to be successful in the new role
Coaching New Hires*	New employees receive coaching & information to ensure the right work is done a the right time
New Hires Get Coaching From Others*	New hires have a network of resources for coaching, feedback and skill building

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<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

<sup>^</sup> This bundle or toolkit is approved for SHRM recertification credit

<sup>&</sup>lt;sup>(S)</sup> This bundle or toolkit is available in Spanish

### Onboarding New Employees<sup>^\*\*</sup> continued

Course Title	Course Result
Reconnect Employees to Individual Work*	New employees are reconnected to the work they must do and achieve
Feedback for New Hires*	New employees receive feedback on what they've done so far & learn what they must do in the future
Exploring Professional Development*	New hires explore how they can grow and develop within the company
New Hires Build a Professional Network*	Team members help new hires build a network of people within the company
Feedback from New Hires*	Managers receive feedback from their new hires
New Hire Performance Review*	New hires receive a review of their performance since starting their new job
Work and Challenges in the Future*	New hires get clear on the work and challenges that lie ahead

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Onboarding

- Onboarding New Employees^\*\*
- Starting a New Job^\*\*

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\*\* This bundle or toolkit is approved for HRCI recertification credit

 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

### Project Management for Managers (18 courses)

#### Courseware for Managers

When you're in charge of managing a project there is a lot to do. Whether it's planning and tracking tasks and assignments, involving others in the right way, communicating to stakeholders or negotiating and decision-making. All of these skills must be used when you are responsible for the success of a project. Whether this is your first or twentieth project, the *Project Management for Managers* courseware is for you. This courseware will strengthen existing skills and build new ones to help you successfully manage any project from start to finish.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Team Involvement in Planning	Identify how you will involve the team in planning the project
Brand and Promote Your Project	Create a compelling and concise branding statement for your project
Project Plan Updates	Identify the individuals who must be informed and updated on the project plan
Planning Tools and Resources	Determine the tools and resources you will use to effectively plan your project
Articulate the Attributes of Your Ideas	Learn how to confidently articulate the positive attributes and benefits of your ideas
Essential Project Plan Components	Ensure your project plan has the key components required for success
Status Reporting Expectations	Set team expectations for reporting and sharing project and task status
Sharing Essential Project Information	Determine how quick and informative project information will be delivered from the team
Sharing Problems Right Away	Discuss with the team why problems and difficult information must be shared right away
Monitor Project Status	Actively monitor the current status of your project
Objectively Evaluate Proposals	Use objective criteria to evaluate proposed agreements

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### Project Management for Managers continued

Course Title	Course Result
Advocate for Interests	Strengthen your ability to advocate for interests rather than positions
Be Open to Different Solutions	Stay open to various and creative solutions
Focus on the Issues vs. Individuals	Avoid getting personal by keeping the focus on issues, not individuals
Negotiating with Difficult People	Implement negotiation strategies to cope with difficult or unethical individuals
The Likelihood of Project Risk*	Consider both the impact and likelihood project risks will materialize
Responding to Project Risk*	Know how to respond to project risks appropriately
Minimize the Consequences*	Minimize the consequences of adverse situations on the project

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Project Management**

- Project Management for Managers
- Meeting Management
- Becoming a Contributing Project Team Member

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

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### Providing Resources for Success (8 courses)

#### Courseware for Managers

When you manage others, one of the things you are responsible for is meeting the resource needs of your employees. Research shows that when employees have the resources that they need to do their job, with quality, they are more engaged, more productive, and have higher levels of work satisfaction. Therefore, building your knowledge and skills to address the resource needs of your employees is a great thing to do. The *Providing Resources for Success* courseware will help you understand the resource needs of your employees, identify what actions you can take to meet the desired resource needs, know what to do when you can't meet a need, as well as help the team use existing resources efficiently.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Managing Team Resources*	Evaluate how well you manage the team or department resources
Required Employee Resources*	Determine if employees have the resources that they need to be successful
One Resource for Success*	Employees identify one resource they need to be successful in the next 60 days
Use a Resource Management Agenda Item*	Create a resource management agenda item to ensure team needs are met
Resources and Customer Needs*	Consider the customers' needs when allocating resources
Providing the Right Resources*	Take action to provide the resources employees need for success
Team Resource Needs*	Team members prioritize resources needs
Teams Improve Efficiency of Resources*	The team determines how they can improve the efficiency of existing resources

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Engagement and Retention**

- Increasing Employee Engagement^
- Retaining Your Employees
- Recognizing Employees
- Providing Resources for Success

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Recognizing Employees (5 courses)

#### Courseware for Managers

Everyone wants to know what we're doing well. We feel good knowing we've done a good job, are good at a particular task, and are seen as an important part of the team. It is motivating to receive recognition and praise. While recognition comes from a variety of places, one of the biggest sources of recognition is our manager. As a manager it is your job to ensure you are giving the right amount of recognition to each of your employees at the right time. The *Recognizing Employees* courseware will teach you how to give recognition each and every day, how to balance the right amount of both public and private recognition, how to recognize the accomplishments and achievements of your employees, as well as how to find others to provide recognition to your team.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Recognize Employees Each and Every Day*	Provide recognition to your employees each and every day
Recognize Accomplishments and Contribution*	Employees are recognized for their accomplishments and contribution
Improving How Things Get Done*	Recognize employees who seek out ways to improve the way things get done
Balance Public and Private Recognition*	Create the right balance between public and private recognition
Find Others to Provide Team Recognition*	Find others within the organization who can give praise and recognition to your team

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Engagement and Retention**

- Increasing Employee Engagement^
- Retaining Your Employees
- Recognizing Employees
- Providing Resources for Success

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### Retaining Your Employees (8 courses)

#### Courseware for Managers

Retention is key. Research continues to show the financial and productivity impact of employee turnover. And while you may not be able to stop all turnover; you can certainly decrease it. Thus, limiting the impact of turnover on your team and creating the opportunity to strengthen your ability to maintain or increase your current level of performance. The *Retaining Your Employees* courseware focuses on the many aspects of retaining your employees. From understanding the factors that will cause your employees to stay to maximizing an employee's skills on the job, you will learn how to create great work situations for each of your employees to cause them to want to engage, perform and stay with the organization.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Overall Satisfaction at Work*	Talk with your employees about their overall satisfaction with the company and their work situation
Keeping Your Employees*	Find out what factors will cause your employees to stay
Decreasing Employee Turnover*	Identify what is required to create a work situation that will cause each employee to stay
Who Needs Better Work-Life Balance?*	Identify who needs help getting a better balance between work and their personal life
Maximizing Employee Talents*	Determine how an employee's top talents are used in his or her job
Creating Work Autonomy*	Create the right level of work autonomy for your team
Compensation Rule of Thumb*	Determine if each employee's compensation package is within market range
Your Own Requirements to Stay*	Identify what will create a work situation that will cause you to stay

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Engagement and Retention**

- Increasing Employee Engagement^
- Retaining Your Employees
- Recognizing Employees
- Providing Resources for Success

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### Supervision Basics (8 courses)



An Elearning! Magazine Award Winner: Management Development (2016, 2017, 2018)

#### Courseware for Managers

When we're in a managerial position, it is our job to guide and coach the performance of others. From setting clear expectations to helping others navigate challenges and obstacles, as supervisors we must help others perform at their best. The *Supervision Basics* courseware will help you set goals and objectives, know who needs additional coaching and help, as well as understanding what each person needs to create a great work situation. When we help our team understand what is expected of them, given them the feedback they need, as well as involve them in solving problems and issues, you'll find each person more successful and the team is able to easily achieve its goals.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Three Month Work Objectives*	Employees gain a clear understanding of what they must deliver in the next three months
Assist Employees Facing Challenges*	Provide help and assistance to your employees facing challenges and obstacles
Team and Company Policies*	Discuss the importance of team and company policies with your team
Know Your Employees*	Identify what you know about your employees' family, hobbies, personal challenges and interests
Know Who's Really Contributing*	Identify individuals who are really contributing to the team or company goals
Involving Others in Problem Solving*	Involve others in solving important problems and issues
Know Your Team's Experience and Background*	Get clear on the various experiences, backgrounds, skills and perspectives of your team
Work-Life Balance for the Team*	Ensure everyone is clear on what work/life balance looks like with the team or department

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Management Development

- Bud to Boss Toolkit
- Supervision Basics
- Management Essentials
- Managing for Success

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### Manager Toolkits

Vado has partnered with industry experts in various fields to create courses based on the experts' books, instructor led workshops, and expertise. These toolkits provide the learner an opportunity to experience this great content without needed to attend classroom training.

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### Bud to Boss (20 courses)



An Elearning! Magazine Award Winner: Management Development (2016, 2017, 2018)

In partnership with



#### Courseware for Managers

Moving into a position of authority brings new challenges and new responsibilities—some of which might be uncomfortable. And as a first-time supervisor, it's common to feel overwhelmed, anxious and stressed out about transitioning from coworker to boss. That's exactly why we created the Bud to Boss Toolkit. Designed specifically to address the needs of anyone who is new to supervising and managing others, Bud to Boss will provide the foundation you need to take on your new position and move forward in your career.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Discussing Your New Leadership Role*	Plan and conduct productive conversations with those you will work with in your new role
Understand the Expectations of a New Role*	Create clear expectations with your boss in your changing role
Creating the Mindset for Your New Role*	Know what you need to do to transition your personal mindset to be effective in your new role
Control vs. Influence*	Determine what you can control and influence to increase your personal and professional effectiveness
Communicating Positive Expectations*	Know how to have positive expectations of others
Motivation for Change*	Understand the factors that influence the desire and motivation to make a change
Accelerate the Acceptance of Organization Change*	Implement the right actions to accelerate the acceptance and success of any organization change
Diagnose Resistance to Change*	Diagnose resistance to change to effectively lead and champion organization change
Dominant Communication Style*	Know how to communicate and connect with employees who like to move fast and are task oriented

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\*\* This bundle or toolkit is approved for HRCI recertification credit

<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

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### Bud to Boss continued

Course Title	Course Result
Inspiring Communication Style*	Know how to communicate and connect with employees who are high energy and relationship oriented
Supportive Communication Style*	Communicate and connect with employees who care about others and like to evaluate before acting
Cautious Communication Style*	Communicate and connect with employees who are great with data and like to evaluate before acting
Seven Components of Great Presentations*	Apply the seven key components required to give a great presentation
Sources of Feedback*	Understand where you can tap into your feedback power and put it to use
Four Types of Feedback*	Use the four types of feedback to create the right balance in your coaching
Six Step Coaching Model*	Use the six-step coaching model to lead others to higher levels of performance
Remove Yourself as a Source of Threat*	Remove yourself as a source of threat during conflict to develop a mutual resolution plan
Creating a Conflict Resolution Mindset*	Create a conflict resolution mindset to increase your ability to facilitate effective conflict management
Accelerate Goal Achievement*	Articulate a compelling reason why a goal matters to accelerate progress towards achieving the goal
Goal Setting at Three Levels*	Know the three types of goals to motivate & inspire your team to achieve higher levels of performance

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Management Development

- Bud to Boss Toolkit
- Supervision Basics
- Management Essentials
- Managing for Success

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# Performance Management & Development<sup>^\*\*</sup>

(8 courses)

In partnership with



### Courseware for Managers

According to a recent study published by SHRM, 9 out of 10 line managers report that they do not like preparing for and delivering the annual performance review. Nine out ten HR Managers report that they cannot rely on the data in the annual performance reviews. And most employees will agree that they would rather go to the dentist than go through a performance review! This set of e-learning courseware will solve some of the most common performance management, performance review and development headaches. Turn the one time per year discussions into on-going discussions. Create valuable annual reviews driving development resulting in more motivated employees.

#### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
An Introduction to Performance Development	Know the mindset required for successful performance development discussions
The Performance Development Mindset	Understand the role you play as a leader in the performance development process
Getting Ready for Performance Development Discussions	Know what you must do to prepare for a performance development conversation
Conducting Performance Development Discussions	Know what you must do to conduct effective and successful performance development conversations
Performance Development for Star Performers	Know what you must do to conduct performance development discussions with your star performers
Performance Development for Struggling Performers	Know what you must do to conduct performance development discussions with your struggling performers
Performance Development for Remote Employees	Know what you must do to conduct performance development discussions with your remote employees
A New Supervisor's First Performance Development Discussion	Know what you must do to conduct your very first performance development conversation

<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

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 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

### Remote Leadership (18 courses)

In partnership with



#### Courseware for Managers

Leading remote employees is now a fact of life. Over 80% of teams and 90% of projects have at least one member not physically located with the rest of the group. In addition, a recent study from GlobalWorkplaceAnalytics.com showed that the number of employees who telecommute more than one day per week increased over 79% from 2005 to 2012. While the principles of effective leadership and team management haven't changed, maintaining peak performance and keeping employees engaged when separated by miles, time zones and culture is a tall task for any manager or organization. With 18 courses, covering six topic areas, remote leaders now have the tools they need to be successful leaders, no matter where their employees work in the world.

#### **Editable Content**

Yes 🗌 🛛 No 🗹

### Introduction to the Remote Leader

Course Title	Course Result
The Unique Aspects of the Virtual Work Environment*	Find out what's unique about leading within the virtual environment
Classic Leadership with a Virtual Twist*	Know what additional leadership actions are a must when leading others remotely
Building Trust in the Virtual Environment*	Shift your mindset to successfully build trust and lead others in the virtual environment

### Create and Manage Remote Teams

Course Title	Course Result
Managing Remote Teams*	Understand the challenges and obstacles managers face when leading remote teams
Building Trust with Remote Teams*	Identify what's required to build trust and communication with your team
Maximizing Virtual Tools*	Increase your ability to use the tools available to manage others remotely

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### Remote Leadership *continued*

### Leading Effective Virtual Meetings

Course Title	Course Result
The Pitfalls of Web-Based Meetings*	Find out why web-based meetings are sometimes painful and ineffective
Planning a Virtual Meeting*	Know what is required to plan an effective virtual meeting
Leading a Virtual Meeting*	Build the skills required to lead successful virtual meetings

### **Delivering Great Web Presentations**

Course Title	Course Result
Getting Ready for Your Virtual Presentation*	Understand the challenges of presenting remotely and what's required for success
Web-based Presentation Basics*	Integrate proven practices to ensure great web-based presentations each and every time
Communication Techniques for Web- based Presentations*	Deliver successful web-based presentations with three essential communication techniques

### Remote Goal Setting and Accountability

Course Title	Course Result
Keys to Remote Accountability*	Build the capabilities to overcome the challenges of holding people accountable remotely
Collaborative Goal Setting at a Distance*	Learn the keys to setting goals with people who aren't located with you
Helping Others Achieve Goals*	Learn ways to support people in reaching their short and long term goals

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### Remote Leadership continued

Remote Coaching Feedback	
Course Title	Course Result
Coaching Others—The Basics*	Learn how to apply the coaching model to your interactions with others
Applying Coaching Remotely*	Discover what's required to coach others remotely
Giving Remote Feedback*	Build the skills required to provide feedback remotely

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Remote Leadership**

- Introduction to the Remote Leader
- Create and Manage Remote Teams
- Leading Effective Virtual Meetings
- Delivering Great Web Presentations
- Remote Goal Setting and Accountability
- Remote Coaching and Feedback

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<sup>(S)</sup> This bundle or toolkit is available in Spanish

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# The Stay Interview<sup>^\*\*</sup> (12 courses)

In partnership with



#### Courseware for Managers

Vado partnered with C-Suite Analytics and the best-selling author, Dick Finnegan, to create 12 bite sized e-learning courses that build the skills needed to have meaningful Stay Interviews with employees to increase employee engagement and reduce turnover. Dick Finnegan, C-Suite Analytics founder, authored, *The Power of Stay Interviews* and *The Stay Interview*. The first book is the most top-selling book in the history for the Society for Human Resources Management (SHRM). The second book is a manager's guide, being published by AMACOM in 20+ languages and an audio book. This set of courses is designed for Human Resources, Training and Development and Line Leaders. This toolkit builds the skills leaders and managers need to successful conduct Stay Interviews with their employees and build a successful Stay Plan.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Introduction to the Stay Interview	Know what is a Stay Interview & why you should perform them with employees you want to keep
Preparing to Conduct Stay Interviews	Discover how to effectively prepare for your stay interviews
Essential Stay Interview Skill #1: Listening	Be able to strengthen your ability to listen to your employees
Essential Stay Interview Skill #2: Take Notes	Know what note-taking methods are best for you
Essential Stay Interview Skill #3: Probing	Find out how to use probing in your Stay Interviews
Essential Stay Interview Skill #4: Taking Responsibility	Learn how to take responsibility for company decisions
Managing the Stay Interview	Build your skills to manage the stay interview with different types of employees
Developing a Stay Plan	Learn how to create a successful stay plan with your employees
Closing and Forecasting	Know how to close your Stay Interview and forecast retention risk.
Avoiding Stay Interview Preparation Traps	Find out how to avoid the Stay Interview Preparation Traps
Avoiding Stay Interview Meeting Traps	Learn how to avoid the Stay Interview Meeting Traps
Avoiding Stay Interview Post Interview Traps	Understand what you must do to avoid the Stay Interview Post Interview Traps

<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

<sup>^</sup> This bundle or toolkit is approved for SHRM recertification credit

<sup>\*\*</sup> This bundle or toolkit is approved for HRCI recertification credit

<sup>&</sup>lt;sup>(S)</sup> This bundle or toolkit is available in Spanish

# totalView<sup>™</sup> Behavior Based Interviewing<sup>^\*\*</sup> (6

courses)

In partnership with



#### Courseware for Managers

Great interviewers are made not born ... said in a different way ... if you want recruiters and hiring managers in your organization to make great hiring decisions, they need the totalView<sup>™</sup> online e-learning interviewer training! Interviewing is a skill, and just like becoming a brain surgeon it takes quality instruction and lots of practice to truly become an expert. The totalView<sup>™</sup> Toolkit is the affordable, high impact e-learning Interviewer Training Program that provides your interviewers all the tools they need to become interviewing pros!

#### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Interviewing Basics*	Discover what interviewers must do to make a good hiring decision
Recognizing Behavior Responses*	Learn how to interview for a behavioral response
Evaluating Candidate Responses*	Find out how to evaluate candidate responses
Conducting Professional Interviews*	Build your skills to conduct effective behavioral based interviews
The Blended Interview Process*	Learn how to truly assess a candidate's fit for the position
The Legal Aspects of Interviewing*	Understand what you need to know from a legal perspective when interviewing candidates
The Legal Aspects of Interviewing – City and State*	Understand what you need to know when interviewing candidates for cities and states

 $\ast$  This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

<sup>(S)</sup> This bundle or toolkit is available in Spanish

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### Individual Contributor Course Bundles

Vado course bundles provide learners with a comprehensive learning option. When using a bundle, learners complete a number of courses to more fully develop their skills and capabilities.

 $\ast$  This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

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### Basic Business Skills (10 courses)

### Courseware for Individuals

At work there are some basic business skills we all should have to be successful, no matter what type of job we may have or where we may work. When developed, these basic skills will help anyone increase personal performance and professional success. Whether it's building required job skills, meeting customer needs, being able to make great decisions, or understanding the business strategy. Of all these skills matter and will make a significant difference in your ability to succeed. Therefore, if you'd like to increase your contribution at work, and create future career opportunities for yourself, then the *Basic Business Skills* courseware is just the thing to help get you started in the right direction.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Strengthen Job Required Skills*	Increase your ability to perform the processes and procedures required for your job
Know and Meet Customer Needs*	Understand the changing needs of your customers and work to anticipate and meet those needs
Identify All Outcomes of a Potential Decision*	Identify all possible outcomes before implementing a decision
Ensure Strategy Alignment*	Ensure alignment to the organization's strategy before committing to a project or initiative
Seeking Out Cutting Edge Ideas*	Seek out new or cutting-edge programs or processes that positively impact the organization's strategy
Organizing Your Workspace*	Organize your workspace and maintain a clutter free and productive work environment
Resources for Success*	Identify the resources you need to be successful in your role
Learn Workplace Technology*	Learn a new workplace technology to enhance your individual work performance
Work Place Rules and Policies*	Evaluate how well you adhere to critical work place rules and policies
Understanding Financial Management*	Take your knowledge and understanding of financial management to the next level

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Being a Business Professional

- Basic Business Skills
- Personal Behaviors and Conduct
- You and Your Boss

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Become a Contributing Project Team Member (9 courses)

### Courseware for Individuals

Most of us from time to time will be part of a project team. We'll be required to work with others, complete assignments, as well as communicate progress and project challenges. Building your skills to be an effective project team member is a great thing to do. When we take the time to develop our skills to contribute to projects at a higher level, there are numerous benefits. Not only does the team and company benefit from higher levels of performance, but we benefit too. We are seen as a valuable team member, we are looked to for advice and information, and we create future opportunities for more challenging and exciting work projects. Therefore, if you'd like to increase your contribution as a project team member, then the *Become a Contributing Project Team Member* courseware is a great place to start.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Performance Measures for Performance	Identify the performance measures you will use to determine project performance
Effective Decision Making	Evaluate the effectiveness of your decision-making capabilities
Understand Past Project Issues*	Understand past problems and plan for their potential impact on the project
Meeting Customer Needs	Know what your customers need and what you can do to meet these needs
Share What You Think is Best	Share with others what idea or course of action you think is best
Potential Project Risks*	Identify potential risks for any project
Navigate within the Organization Structure	Know how to navigate people relationships and within the organization's structure
Know the Competition	Know the competition and how it compares to your company's products and services
Clear and Concise Emails	Learn how to compose clear and concise emails for any audience

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Project Management**

- Project Management for Managers
- Meeting Management
- Becoming a Contributing Project Team Member

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

<sup>(S)</sup> This bundle or toolkit is available in Spanish

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### Building Your Career <sup>(S)</sup> (8 courses)

### Courseware for Individuals

Building a career can be very rewarding, both personally and financially. And while our managers can help us seek out new opportunities and build the skills required for the future, it is really up to us to take charge and guide our own career. The *Building Your Career* courseware will help you do just that. You'll learn how to identify potential career opportunities, identify skill gaps, create a personalized career plan, and build a personal network. This courseware will give you all the tools you need to take control of your own career and move it in an exciting and meaningful direction.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Potential Career Opportunities*	Identify potential career opportunities
Company Jobs and Opportunities*	Explore the jobs and opportunities within the company
Identify Your Skill Gaps*	Identify your current skills and capabilities and determine what gaps exist
Create a Career Plan*	Create a solid career plan
Building Skills for Your Career*	Create a skill development plan
Building a Personal Network*	Strengthen your personal network
Branding Yourself*	Brand yourself to others
Reconcile Insufficient Career Opportunities*	Reconcile a situation with little to no career opportunities

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Career Development**

- Coaching Career Development
- Developing for Success
- Building Your Career <sup>(S)</sup>

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

# Building Your Leadership Skills (10 courses)

### Courseware for Individuals

Being a leader is not just about managing others. It's also about being a positive role model with others, taking personal responsibility for your actions, and taking the lead to increase your contribution to the organization. Personal leadership is also about communicating well with others, being able to manage conflict when it arises, and inspiring others to be their best. You certainly don't have to have direct employees to do any of that. When we make the effort to build our personal leadership skills, we increase our contribution to the organization, are seen as valuable players, and create future opportunities for our career. The *Building Your Leadership Skills* courseware will help you strengthen your leadership skills for whatever role you may have, now as well as in the future.

### **Editable Content**

### Yes 🗹 🛛 No 🗌

Course Title	Course Result
Keeping Customers Informed*	Keep your customers informed of key information, progress and status updates
Seek Out the Ideas and Opinions of Others*	Actively seek the thoughts and opinions of others in key situations
Show Good Judgment Regarding Creative Ideas*	Demonstrate good judgment for how creative ideas and suggestions will work
Integrity Review*	Perform an integrity review on your actions and behaviors
Contributing to the Organization Strategy*	Identify what you need to do differently to effectively contribute to the organization strategy
Support the Organization's Vision and Strategy*	Select the actions you will take to lead the organization's vision and strategy
Manage Conflict with Others*	Use a process for managing conflict with others
Learn from a Conflict Management Expert*	Identify someone who is good at conflict management who you can learn from
How Inspiring Are You?*	Evaluate how inspiring your words and actions are to others
Be a Powerful and Inspirational Role Model*	Become a powerful and inspirational role model to others

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Becoming a Future Leader

- Communicating with Others
- Building Your Leadership Skills

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $\ensuremath{^{(S)}}$  This bundle or toolkit is available in Spanish

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Communicating Technical Information (4 courses)

### Courseware for Individuals

Sometimes it can be difficult to effectively communicate complex information to an audience who does not share the same background and expertise in the subject matter as you do. Whether you're delivering a presentation on marketing data to a group, making a sales pitch on complex software to a client, or just having a one-on-one conversation about what you do in your job, this course bundle will teach you how to effectively communicate technical information to a diverse audience, making your meaning clear and leaving your audience members with the information they need to know.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Know Your Audience	Uncover your audience's values and motivating factors to engage listeners and ensure retention
Simplification Through Visualization	Visually represent technical information to aid comprehension
Making It Real	Apply subject matter within a context and relate it to familiar information in order to improve understanding
Impactful Presentations	Deliver a meaningful presentation aimed at maximizing comprehension and retention

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Communicating with Others (5 courses)

### Courseware for Individuals

No matter where you work or what job you have, communication matters. We need to communicate with our boss, our coworkers, as well as our customers or clients—we are in constant communication with others. Therefore, it's a great idea for everyone to build their personal communication skills. When we take the time to strengthen our communication skills, we become more effective at work, we get more things done, and people enjoy working with us. All of which makes for a great and rewarding work situation. The *Communicating with Others* courseware will provide you the information and tools you'll need to strengthen your personal communication skills and become more effective at work.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Nonverbal Communication*	Monitor and improve your nonverbal communication actions
Understanding Body Language*	Strengthen your ability to read other people's body language
Talk About and Promote the Company Vision*	Determine how you will talk about, promote and share the organization's vision with others
Create a Vision Branding Statement*	Create a concise branding statement to connect others to the organization's vision
Handling Customer Complaints*	Positively handle queries or complaints from your customers

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Becoming a Future Leader

- Communicating with Others
- Building Your Leadership Skills

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\*\* This bundle or toolkit is approved for HRCI recertification credit

### Creating Great Work (5 courses)

### Courseware for Individuals

The work we do matters. Having work that excites and motivates us is important. When we do, we are more engaged, enjoy our work more, and are more productive. All of which makes it interesting and fun to go to work. And while our manager and the organization do impact our work situation, we can make an impact too. There are a number of things we can do on our own to ensure we have work that is challenging and enjoyable. The Creating Great Work courseware will help you do just that. By helping you understand what work excites you, how to increase the level of challenge at work, as well as creating a great work-life balance, you'll learn how to take charge of your own work situation and create exciting and rewarding work.

### **Editable Content**

Yes 🗹 No 🗌

Course Title	Course Result
What Excites You at Work?*	Identify what excites you the most about the company and its future
Increase the Level of Challenge at Work*	Identify the actions you can take to increase the level of challenge in your own work
Analyze Key Experiences for Lessons Learned*	Analyze key experiences from the last two years to discover what you've learned
Work-Life Balance for You*	Define what great work balance looks like for you
The Right Level of Challenge*	Talk to your boss about the right level of challenge for you

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Become a High Performing Employee

- Writing to Get Things Done<sup>®(S)</sup>
- Creating Great Work
- Increasing Your Contributing at Work

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Customer Service Basics (7 courses)

### Courseware for Individuals

Most of us interact with customers in some way. Whether we call them customers or clients, and whether they are outside the company or inside the company, all of us tend to interact with customers at some point. Therefore, it's great to have strong customer service skills. Knowing how to build customer rapport, understand our customer needs, and being able to handle upset customers are all part of great customer service. The *Customer Service Basics* courseware will help build your skills to effectively communicate and meet your customer needs, thus helping you and your organization achieve its goals.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Building Customer Rapport*	Build your skills to perform essential customer rapport building actions
Listening to Your Customers*	Learn how to effectively listen to your customers to meet their individual needs
Developing Your Customer Focus*	Identify the actions you will take to strengthen customer loyalty
Customer Service Over the Phone*	Implement the requirements to delivering great customer service over the phone
Internal Customer Service*	Create a plan for how you will deliver great customer service
Serving Customers in the Field*	Discover what is required to positively serve your customers in the field
Customer Service Confrontation and Conflict*	Learn how to effectively manage difficult customer situations

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### **Customer Service**

- Customer Service Basics
- Customer Service Management

 $\ast$  This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Design Thinking (8 courses)

### Courseware for Individuals

You've probably heard the term "Design Thinking" around your workplace lately. But what exactly *is* Design Thinking, and how is it bringing benefits to companies and individuals who work outside of the design realm? The Design Thinking course bundle will clue you in to one of the biggest trends in problem solving approaches utilized by successful companies today. You'll build your skills in the Design Thinking process, allowing you to effectively tackle challenges with a human-centric approach, reaping benefits for both customers and clients as well as coworkers and teammates.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Why Design Thinking?	Recognize the benefits and uses of Design Thinking
What Is Design Thinking?	Discover the background of Design Thinking and the stages of the process
The Design Thinking Process: Empathize	Use strategies to gather detailed and relevant user-centric information to prepare for solution design
The Design Thinking Process: Define	Employ strategies to narrowly define your design challenge from the point of view of your users
The Design Thinking Process: Ideate	Brainstorm and develop a variety of potential solutions to your design challenge
The Design Thinking Process: Prototype	Create a prototype of a potential solution that will help you gather feedback and additional insights
The Design Thinking Process: Test	Identify the goals of the Test stage and strategies to perform its tasks
Applications of Design Thinking	Identify how and where Design Thinking can be applied in the modern workplace

^ This bundle or toolkit is approved for SHRM recertification credit

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Developing for Success (10 courses)

### Courseware for Individuals

To be successful in any role, we should always be developing and building new skills. High performers are always finding ways to learn more and grow their expertise; it's part of what being a high performer is all about. When we grow new skills, we not only perform better in our current jobs, we have more future opportunities available to us as well. The *Developing for Success* courseware equips you with the tools and information to take the steps required to identify the skills you need now and in the future, as well as shows you how to brand and promote your professional skills, create a personalized skill development plan, and to uncover the best professional organizations for you.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Exploring Company Job Opportunities*	Explore the jobs and opportunities within the company
Brand and Promote What You Do*	Learn how to brand and promote what you love to do
Identify Potential Career Opportunities*	Identify potential career opportunities
Know Your Skills and Gaps*	Identify your current skills and capabilities and determine what gaps exist
Building Skills and Capabilities*	Identify the top actions you can do to strengthen your skills, capabilities, and overall performance
Skill Development Opportunities*	Identify skill development opportunities for yourself and/or your employees
Personal Skill Development Plan*	Create a personal skill development plan
Increase Your Personal Performance*	Build the skills required to increase personal performance
Best Professional Organizations for You*	Identify the best professional organizations you should join for your job or career
Personal Expectations and Your Workload*	Check your personal expectations regarding your workload and job requirements

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

**Career Development** 

- Coaching Career Development
- Developing for Success
- Building Your Career <sup>(S)</sup>

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Developing Work Relationships (7 courses)

### Courseware for Individuals

The relationships we have with others matter. When we develop great relationships at work, we enjoy work more, are able to get more done with others, and are viewed as an important member of the team, all of which makes for a great work environment for yourself as well as others. The *Developing Work Relationships* courseware will help you strengthen your relationships with your colleagues and peers, help you build your personal network, as well as strengthen your trust with others. When you make the time to develop your work relationships, you'll find the reward is great. Not only will you be more successful at work, you'll find yourself more engaged and enjoying work much more.

### Editable Content

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Working with a Diverse Team*	Evaluate how well you work with individuals with different perspectives and expertise
Build your Network*	Build relationships with colleagues to learn about their role, skills and expertise
Empathy for Others*	Assess the level of empathy you show others
Share Your Knowledge and Expertise*	Increase your willingness to share your knowledge and expertise with others
Recognize Your Peers*	Recognize your peers for their contributions and accomplishments
Building Trust with Others*	Build trust with others by building relationships with your colleagues
Balance Conflicting Customer Priorities*	Balance the conflicting priorities of different customers

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Leading Teams

- Developing Work Relationships
- Creating Great Teamwork
- Conflict Management Skills

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### Email and Text Etiquette (3 courses)

### Courseware for Individuals

This series explores the advantages and disadvantages of using email and text messages in the workplace and helps explain times when neither are appropriate. Learn about etiquette tips, see examples of well written electronic business messages and understand how to apply all of this on the job.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Email Etiquette	E-mail is a reliable form of written communication that everyone in the business world uses. Learn how and when it's best to use an email, proper email etiquette and how to always show consistent professionalism.
Text Messaging Etiquette	A text message is much quicker to send and receive than an e-mail; it happens in real time. Learn how and when it's best to use a text message in business, proper text messaging etiquette and how to always show consistent professionalism.
When Emails and Text Messages are NOT Appropriate	Email and texting make workplace communication simple, but they can also make a bad situation worse. While electronic conversations are convenient, some situations require an in-person conversation or at the very least, a phone call.

^ This bundle or toolkit is approved for SHRM recertification credit

 $\ast\ast$  This bundle or toolkit is approved for HRCI recertification credit

 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### Increasing Your Contribution at Work (8 courses)

### Courseware for Individuals

We all want to do well at work. When we perform well, contribute at a high level, and are seen as a valuable asset to the team, we enjoy work more and have more opportunities. And while our manager typically determines the work that must be accomplished and when, as individual employees we can also greatly impact our work and the level of contribution we achieve. The *Increasing Your Contribution at Work* courseware will show you how you can be a high performer and increase how you contribute to the team and organization. By staying productive at all times, creating accountability, and increasing your personal success, the courseware will help you take control of your own work situation and drive your personal success now and in the future.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Increase Your Personal Success*	Identify one action that if done more will increase your personal success
Struggling to Meet Commitments*	Solve for the reasons you struggle to meet commitments
Increase Your Personal Engagement*	Outline the actions that will increase your personal engagement and performance
Increase the Quantity of Work*	Select specific actions you will take to increase the quantity of work produced
Stay Productive While Waiting for Answers*	Maintain personal productivity while waiting for answers to critical questions
When Are You Most Creative?*	Identify the time you are most creative and innovative
Organizing Information for Productivity*	Organize information to increase your effectiveness and productivity
Creating Accountability for Business Results*	Work with your boss to create accountabilities for how you are responsible to achieve business results

### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Become a High Performing Employee

- Writing to Get Things Done<sup>®(S)</sup>
- Creating Great Work
- Increasing Your Contributing at Work

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit <sup>(5)</sup> This bundle or toolkit is available in Spanish

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### Personal Behaviors and Conduct (7 courses)

### Courseware for Individuals

Character, integrity and personal conduct matter. They matter in our personal life and they matter at work too. How we conduct ourselves with others makes a difference in our overall ability to succeed. Individuals who show strong character and integrity develop a high level of trust and respect with others, are seen as leaders, and are looked to as an important part of the organization. When you take the time to strengthen your personal behaviors and conduct, you will certainly see a benefit. The *Personal Behaviors and Conduct* courseware will help you understand if your behaviors are consistent with the company values, if you tend to overreact to stressful situations, and teach you how to strengthen your interactions with others.

### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Manners and Courtesy at Work*	Evaluate your level of manners and courtesy at work
Developing an Attitude to Learn*	Determine if you display an attitude to learn
Increase Your Objectivity*	Increase objectivity by identifying various perspectives of the same situation
Do You Overreact?*	Determine if you tend to overreact to stressful and difficult situations
Persevere During Setbacks*	Persevere in the face of setbacks
Being Consistent with Company Values*	Increase the consistency between your actions and the company values
Don't Jump to Solutions*	Spend time asking questions before immediately jumping to solutions

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Being a Business Professional

- Basic Business Skills
- Personal Behaviors and Conduct
- You and Your Boss

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

<sup>(S)</sup> This bundle or toolkit is available in Spanish

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# Starting a New Job<sup>\*\*\*</sup> (7 courses)

### Courseware for Individuals

When we start a new job, it can take some time to get going. There's so much to learn and understand that it can take a while to become fully productive members of our team. And while our manager knows it will take some time for us to ramp up, it certainly benefits us individually if we can decrease the time it takes to get up to speed. The faster we become contributing members of the team, the faster we will be seen as high performing employees and a valuable asset of the organization. Therefore, it's to our benefit to help the process along. The *Starting a New Job* courseware will help anyone starting a new job or role within the company. From understanding what is expected, to getting to know your team members, this courseware is exactly what new employees need to be successful right from the start.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Clear Work Expectations*	Know exactly what you must do over the next six months to be a high performing employee
Learn about the Company and Customers*	New hires learn more about the company and its customers
Information for Success*	Find out who can provide the information you need to be successful in your job
Making an Impact*	Determine how you make a positive impact on the team and within the company
Getting to Know Your Peers*	Get to know your co-worker's role, skills, and expertise
Six Month Work Priorities*	Get clear on your work priorities for the next six months
Current Performance Review*	Review your current level of performance and determine what you should do going forward

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

Onboarding

- Onboarding New Employees^\*\*
- Starting a New Job^\*\*

\* This course is approved for 1 hour of PMI PDU credit

^ This bundle or toolkit is approved for SHRM recertification credit

\*\* This bundle or toolkit is approved for HRCI recertification credit

### You and Your Boss (5 courses)

### Courseware for Individuals

While it is true that the organization and your boss have a responsibility to create a great work situation for you, it's also true that you have a responsibility as well. You are responsible for taking action and doing the right things that will help you grow in your career and create a great work situation for yourself. If something isn't going well, a great question to ask is "What can I do to make it better?" The *You and Your Boss* courseware is all about developing a great relationship with your boss and strengthening your ability to facilitate productive conversations with him or her. When you are able to ask for feedback, talk about how you support the organization's vision and strategy, as well as discuss your work-life balance needs, you will find that you have a stronger work situation for yourself now as well as in the future.

#### **Editable Content**

Yes 🗹 🛛 No 🗌

Course Title	Course Result
Feedback for Great Results*	Identify the areas you need feedback on to deliver great results
Ask Your Boss for Feedback*	Ask your boss for feedback on your performance
Support the Company Mission and Vision*	Talk with your boss regarding how your actions & behaviors support the company mission and values
Discuss Your Work-Life Balance Needs*	Meet with your boss to discuss your work/life balance needs
Recognizing Your Boss for Personal Achievements*	Recognize your boss for his or her contribution to the team's achievements & your individual success

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

#### Being a Business Professional

- Basic Business Skills
- Personal Behaviors and Conduct
- You and Your Boss

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\*\* This bundle or toolkit is approved for HRCI recertification credit

### Individual Contributor Toolkits

Vado has partnered with industry experts in various fields to create courses based on the experts' books, instructor led workshops, and expertise. These toolkits provide the learner an opportunity to experience this great content without needed to attend classroom training.

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 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

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 $<sup>\</sup>ast$  This course is approved for 1 hour of PMI PDU credit

### DISC Communication (17 courses)

### In partnership with



### Courseware for Individuals

Use the tools in this powerful DISC Communication e-learning course to teach everyone in your organization how they can capitalize on their own unique communication style and interact with co-workers and customers more effectively.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
DISC Model Overview	After completing this DISC Model course, you'll be able to explain the benefits of the DISC model, know the best way to get the most out of the DISC model and identify the main characteristic traits for each behavioral type - D, I, S, C.
D to D Communication	In this course, people with Dominant style behavior traits learn how to effectively communicate with someone who also has Dominant behavior traits.
D to I Communication	In this course, people with Dominant style behavior traits learn how to effectively communicate with someone who has Inspiring behavior traits.
D to S Communication	In this course, people with Dominant style behavior traits learn how to effectively communicate with someone who has Supportive behavior traits.
D to C Communication	In this course, people with Dominant style behavior traits learn how to effectively communicate with someone who also has Cautious behavior traits.
I to D Communication	In this course, people with Inspiring style behavior traits learn how to effectively communicate with someone who has Dominant behavior traits.
I to I Communication	In this course, people with Inspiring style behavior traits learn how to effectively communicate with someone who also has Inspiring behavior traits.
I to S Communication	In this course, people with Inspiring style behavior traits learn how to effectively communicate with someone who has Supportive behavior traits.
I to C Communication	In this course, people with Inspiring style behavior traits learn how to effectively communicate with someone who has Cautious behavior traits.
S to D Communication	In this course, people with Supportive style behavior traits learn how to effectively communicate with someone who has Dominant behavior traits.

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### DISC Communication continued

Course Title	Course Result
S to I Communication	In this course, people with Supportive style behavior traits learn how to effectively communicate with someone who has Inspiring behavior traits.
S to S Communication	In this course, people with Supportive style behavior traits learn how to effectively communicate with someone who also has Supportive behavior traits.
S to C Communication	In this course, people with Supportive style behavior traits learn how to effectively communicate with someone who has Cautious behavior traits.
C to D Communication	In this course, people with Cautious style behavior traits learn how to effectively communicate with someone who has Dominant behavior traits.
C to I Communication	In this course, people with Cautious style behavior traits learn how to effectively communicate with someone who has Inspiring behavior traits.
C to S Communication	In this course, people with Cautious style behavior traits learn how to effectively communicate with someone who has Supportive behavior traits.
C to C Communication	In this course, people with Cautious style behavior traits learn how to effectively communicate with someone who also has Cautious behavior traits.

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### How to Work Successfully from Home (3 courses)

In partnership with



#### Courseware for Individuals

Working from home is different. Even though work responsibilities do not change when we go from working in an office building to working from home, how work gets done will be different. This set of courses will help anyone working from home, whether it's full-time or just a day or two a week, know what to prepare for and do to ensure he or she can be productive and stay an integrated part of the team.

#### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Preparing to Successfully Work from Home	Find out what is required to be a successful teleworker
Being Productive When Working from Home	Understand how you can be a productive and effective teleworker
Being a Good Virtual Teammate	Know what is required to become a great virtual teammate

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### Process and Quality Improvement (3 courses)

### In partnership with



#### Courseware for Managers

Quality, Lean, Six Sigma. This set of courses introduces individuals to the concepts of quality improvement, thinking lean, and Six Sigma. Learners are introduced to the basic concepts and tools, as well as learn techniques for how to apply these concepts and tools within their work and projects.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Process and Quality Basics	Understand the evolution of process and quality improvement concepts and tools
Lean Concepts	Discover the concepts and tools at the heart of lean thinking
Six Sigma Concepts+	Learn about the Six Sigma concepts and tools and how to apply them at work

NOTE: + In Development

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## Writing to Get Things Done<sup>® (S)</sup> (12 courses)

### In partnership with



#### Courseware for Individuals

In partnership with the Berry Writing Group, the experts on business writing, the Writing to Get Things Done<sup>®</sup> Toolkit will improve productivity by teaching how to use writing as a powerful tool for getting things done. Students will improve their on-the-job writing skills—writing clear, easy-to-read emails, letters, memorandums, meeting minutes, procedures, trip reports, and technical reports.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Effective Business Communication*	Know and use the three components of effective business communication
Separating Readers' and Writers' Needs*	Be able to separate the readers' needs from the writer's needs
Identifying Ineffective Writing Styles*	Identify ineffective writing styles
Using the Reporting Process*	Use the reporting process when creating written communications
Selecting the Best Writing Model*	Know how to select and use the best writing model for presenting your thoughts and ideas
Write Effective Opening Paragraphs*	Be able to write an effective opening paragraph
Effective Middle and Closing Paragraphs*	Write an effective middle and closing paragraph
Forecasting Subject Lines*	Be able to write a concise and effective forecasting subject line

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<sup>&</sup>lt;sup>(S)</sup> This bundle or toolkit is available in Spanish

### Writing to Get Things Done<sup>®(S)</sup> continued

Course Title	Course Result
Most Common Business Writing Model*	Know how to use the writing model required for about 80% of your writing
Writing Model for Reports and Documents*	Use the writing model required for long documents, such as reports and manuals
Writing Style and Tone*	Know how to use an effective writing style and tone
Effective Emails*	Assess the quality of your emails

#### Vado Learning Track

Learning Tracks provide recommended course bundles to take together for an in-depth development experience. This course bundle is part of the following Vado Learning Track:

### Become a High Performing Employee

- Writing to Get Things Done<sup>®(S)</sup>
- Creating Great Work
- Increasing Your Contributing at Work

\*\* This bundle or toolkit is approved for HRCI recertification credit

 $^{\rm (S)}$  This bundle or toolkit is available in Spanish

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<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

<sup>^</sup> This bundle or toolkit is approved for SHRM recertification credit

### Sales Toolkits

Vado has partnered with sales experts to create courses based on the experts' books, instructor led workshops, and expertise. These toolkits provide the learner an opportunity to experience this great content without needed to attend classroom training.

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### Conducting Great Online Demos & Sales Calls

(3 courses)

In partnership with



### **Courseware for Sales Professionals**

With territories getting larger and travel budgets tighter, conducting virtual sales calls and product demos is becoming more important, yet many people are uncomfortable selling in this environment. However, due to these changing business circumstances, it is critical sales professionals learn how to use technology to achieve the same goals as their face-to-face sales calls. These courses will build the skills sales people need to conduct effective and successful online demos and sales calls.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Introducing Online Sales Demos and Calls	Understand the key factors differentiating remote sales demos and calls
Preparing for Online Sales Calls and Demos	Know how to prepare for your remote sales demos and calls
Conducting Online Sales Calls and Demos	Know how to present your remote sales demos and calls

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### Relationship Selling (9 courses)



E-Learning Magazine! Award-winning courseware (2018)

In partnership with



### Courseware for Managers

Those at the top understand that one must become and remain eligible for what they want. If you want the top people to seek you out, you must be the kind of person they would benefit from seeking out. If you want to be influential, you must continually learn in order to have more to offer. The *Relationship Selling* courseware will provide the tools and information you need to build and strengthen the eight competencies of sales leadership required to reach the top 1% in your field and achieve and surpass your sales goals.

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
Introduction to Relationship Selling	Learn about the eight competencies of top sales producers
Prepare to Sell	Build and sustain your sales readiness to achieve your goals
Target the Right Prospects	Learn how to identify who, how, and when to make contact with your prospects
Connect with the Person	Discover how to establish truthful communication with prospects
Assess the Needs	Build your skills to understand the needs and situation of future customers
Solve the Main Problem	Learn how to help others understand the value you offer
Confirm the Sale	Find out what's required to ensure a commitment to a purchase has been made
Assure Satisfaction	Understand what's required to ensure customers remain satisfied with their decision to buy
Manage Sales and Yourself	Discover how to lead, motivate and grow yourself and your future success

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### Predictable Revenue (12 courses)

In partnership with

# Predictable Revenue

### Courseware for Sales Leaders

In any organization, sales matter. We all know this. It's no big secret—sales keep the doors open and create company revenue. However, what really matters is not our ability to get by, but our ability to thrive—and the right sales engine allows any organization to do just that. This set of e-learning courses will help you know what's required to create scalable revenue, a repeatable system, and gain piece of mind knowing that the system you've put in place will do its job and ultimately help triple your sales!

### **Editable Content**

Yes 🗌 🛛 No 🗹

Course Title	Course Result
How to Triple Your Sales	Find out what's required to crush your growth goals and create predictable sales
Why Sales People Shouldn't Prospect	Understand why sales people shouldn't do their own prospecting
Sales Tools and Technology	Determine how you will use technology to support your sales initiatives

### Predictable Revenue: An Introduction

### Lead Generation: Seeds (Customer Success)

Course Title	Course Result
Seeds and Word of Mouth	Understand the value of word-of-mouth lead generation
Customer Success and Growth	Learn the key drivers required to make customer success core to your revenue growth
Lifetime Customer Value	Calculate the true customer value to your bottom line

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### Predictable Revenue *continued*

### Lead Generation: Nets (Inbound Marketing)

Course Title	Course Result
A Framework for Inbound Lead Generation	Build your ability to implement the framework for growing great marketing leads
Common Marketing Failures	Learn what you should not do when conducting inbound marketing
The Most Important Growth Metric	Implement the most important growth metric within your sales team

### Lead Generation: Spears (Outbound Prospecting)

Course Title	Course Result
Outbound Prospecting: The Business Case	Know why outbound prospecting is a must for any company wanting to increase sales
Building an Outbound Team	Learn how to hire, compensate and motivate your outbound team
Maintaining an Outbound Team	Discover what's required to onboard, assign territories and measure performance of team members

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### The Respectful Workplace Toolkit

Create a culture that promotes a positive and respectful workplace while meeting your state sexual harassment training requirements

### The Respectful Workplace Toolkit (21 courses)

### Courseware for Managers and Individuals

Mix and match Vado's short courses to create the right sexual harassment training program for your organization. Add on your state's Legal Supplement to meet your state required sexual harassment training program.

Editable Content Yes ☑ No □

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 $\ensuremath{^{(S)}}$  This bundle or toolkit is available in Spanish

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# The Respectful Workplace Toolkit

Course Title	Course Result
The Respectful Workplace: Introduction	Creating and maintaining a healthy and respectful workplace requires everyone working together. Watch your way through a series of short courses that will help you determine what discrimination and harassment in the workplace looks like, what to do if you experience it, and how to prevent it from happening in the first place.
The Respectful Workplace: Appreciating Diversity++	Learn the benefits diversity brings to your team, how you can identify and encourage diversity, and how to support an inclusive work environment.
The Respectful Workplace: Champion Civility	Learn how to make positive actions to support workplace civility and respect, including bystander intervention.
The Respectful Workplace: Identifying Discrimination	Understanding workplace discrimination, including what it is, who is protected and how to identify it, gives you the background you need to be a positive force for workplace respect.
The Respectful Workplace: Sexual Harassment	Create a respectful workplace by learning to recognize what is considered sexual harassment, how to prevent it from happening and the steps to take if you see or experience sexual harassment.
The Respectful Workplace: Stop Harassment in Its Tracks	Learn how to tell someone to stop harassing you, how to respond if someone asks you to stop behaving in a certain way, and how to seek assistance by reporting the behavior.
The Respectful Workplace: The Golden Rule Upgrade++	Learn examples of common preference differences, how to identify people's wants and needs, and why and how you should work to accommodate those preferences.
The Respectful Workplace: Unconscious Bias++	Learn what unconscious bias is, ways to make your own biases visible, and how to minimize the negative impact your unconscious bias has on your relationships with coworkers.
The Respectful Workplace: Working it Out++	Learn five conflict resolution strategies and when to apply each, and a process for working with another person to resolve a conflict.
The Respectful Workplace: Manage for Respect - Corrective Action+	After becoming aware of harassment; the company has an obligation to investigate, draw conclusions, and take appropriate action that resolves the problem.
The Respectful Workplace: Manage for Respect - Coaching Conversations+	Learn how to have effective one-on-one conversations about respect, including how to skillfully tackle objections and defensive responses.

<sup>\*</sup> This course is approved for 1 hour of PMI PDU credit

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<sup>&</sup>lt;sup>(S)</sup> This bundle or toolkit is available in Spanish

The Respectful Workplace: Manage for Respect - Establishing Respect Norms+	Learn how to collaboratively develop a set of respect norms for your group, reinforce behavior that supports the norms and intervene when more work needs to be done.
The Respectful Workplace: Manage for Respect - Expect the Best+	Understand the leadership role you have in preventing harassment and doing what you can to proactively create a healthy workplace culture, built on respect.
The Respectful Workplace: Manage for Respect - Receiving Complaints+	Learn how to effectively listen to an employee's concerns and ensure you handle all workplace complaints with skill and professionalism.
The Respectful Workplace: Acknowledgement	This course is to be applied at the end of all courses for a quick acknowledgement to imply your understanding of the course material presented.
The Respectful Workplace: Know Your Rights - California Harassment Protections	Learn about and meet the requirements of California's mandatory harassment training (AB 1825, AB 2053, SB 396 & SB 1343) for CA managers and employees.
The Respectful Workplace: Know Your Rights - Connecticut Harassment Protections+	Learn about and meet the requirements of Connecticut's mandatory harassment training requirements.
The Respectful Workplace: Know Your Rights - Delaware Harassment Protections+	Learn about and meet the requirements of Delaware's mandatory harassment training requirements.
The Respectful Workplace: Know Your Rights - Illinois Harassment Protections++	Learn about and meet the requirements of Illinois' mandatory harassment training requirements.
The Respectful Workplace: Know Your Rights - Maine Harassment Protections+	Learn about and meet the requirements of Maine's mandatory harassment training requirements.
The Respectful Workplace: Know Your Rights - New York Harassment Protections+	Learn about and meet the training requirements and standards mandated by the New York Department of Labor, the New York Division of Human Rights and New York City's Stop Sexual Harassment in NYC Act.

NOTE: In Development

+ September 30, 2019

++ December 31, 2019

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 $^{\rm A}$  This bundle or toolkit is approved for SHRM recertification credit

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## Compliance Toolkit

Vado Compliance Toolkit offers creative, flexible, and interactive compliance training on a variety of relevant topic areas.

### Compliance Toolkit (7 courses)

### Courseware for Managers and Individuals

We know from experience that learners are turned off by boring videos, irrelevant interactions, and memorizing laws. Our training starts with the laws but goes beyond by teaching people how to behave toward others and teaching how they can expect to be treated in return.

Editable Content Yes □ No ☑

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# **Compliance Toolkit**

Course Title	Course Result
Bloodborne Pathogens in the Workplace	This course is designed to educate individuals about bloodborne pathogens.
Data Privacy and Cybersecurity	Data privacy and security are of paramount concern in the workplace. This course provides an overview of security policies and employee responsibility.
HIPAA Privacy, Security and HITECH for General Workforce	This course provides an understanding of HIPAA Privacy, Security, HITECH law, and breach notification guidelines.
The Legal Aspects of Interviewing*	Understand what you need to know from a legal perspective when interviewing candidates.
The Legal Aspects of Interviewing – City and State*	Understand what you need to know when interviewing candidates for cities and states.
Understanding Anti-Bribery and Anti- Corruption	This training reviews anti-bribery and anti-corruption concepts and meets the Foreign Corrupt Practices Act (FCPA) compliance training requirement.
Understanding the Code of Conduct	This course provides an overview of a business Code of Conduct policy, why there is a policy, and what that policy means for you.

 $\ensuremath{^{\mbox{\scriptsize his}}}$  bundle or toolkit is approved for SHRM recertification credit

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